

BRAND ALLEGIANCE IN INDIAN ONLINE RETAILING: AN INVESTIGATION OF CONSUMER RETENTION MECHANISMS

Dr.M.Selladurai¹, Dr.L.S.Abhilash²*, Dr.M.Sivasankari³

^{1,2,3}Assistant Professors, Department of Commerce (CS & AF), Faculty of Science and Humanities, SRM Institute of Science and Technology, Kattankulathur-603203, India.

selladum@srmist.edu.in¹ abhilasl@srmist.edu.in² sivasanm1@srmist.edu.in³ *Corresponding Author

Abstract

Brand fidelity is a vital factor in achieving long-term success inside India's intensely competitive e-commerce sector. This study analyses the principal aspects affecting client retention, such as trust, pricing strategies, customer experience, and personalized interaction. A survey of 500 internet customers in India reveals that loyalty programs, efficient return policies, and expedited delivery services substantially enhance recurring purchases. The research emphasizes the effectiveness of Amazon Prime and Flipkart Plus in fostering brand loyalty via subscription frameworks. The results indicate that although price sensitivity poses a hurdle, strategic brand involvement and exceptional service quality can cultivate enduring customer connections.

Introduction

The e-commerce sector in India has experienced remarkable expansion over the last ten years, propelled by rising internet accessibility, digital payment systems, and changing consumer habits. As competition escalates across platforms like Amazon, Flipkart, Myntra, and Tata Cliq, organizations are prioritizing two essential elementsbrand loyalty and consumer satisfaction to keep clientele and maintain profitability. This article examines the correlation between brand loyalty and consumer happiness within India's e-commerce market, the primary determinants affecting these elements, and the techniques employed by prominent e-commerce businesses.

Objectives of the Study

- 1. To examine the correlation between customer satisfaction and brand allegiance
- 2. To identify principal indicators of consumer contentment in e-commerce
- 3. To analyse the determinants of brand allegiance in Indian e-commerce
- 4. To examine obstacles obstructing brand allegiance in the Indian e-commerce sector
- 5. To assess the efficacy of loyalty programs and customer engagement strategies
- 6. To offer strategic recommendations for e-commerce enterprises in India

Methodology

This research applies a quantitative methodology through a structured survey that gathers data on the determinants of brand loyalty and consumer satisfaction within India's ecommerce sector. The data was examined utilizing SPSS (Statistical Package for the Social Sciences) to identify significant linkages and structure.

Data Collection: Sample Selection

Demographic: Online customers in India

Sampling Method: Stratified random sampling that ensures demographic variety (age, gender,

location, shopping frequency) *Sample Size:* 200 respondents

Data Collection Method: Online questionnaire (Google Forms, Survey Monkey)

Survey Instrument: The questionnaire comprises three sections:

Demographic Data: Age, gender, income, purchasing frequency, preferred platforms



Metrics for Customer Satisfaction: Delivery speed, product quality, return policy, and customer support (assessed by a 5-point Likert scale)

Theoretical Framework

Brand loyalty denotes a consumer's psychological affinity and consistent purchasing behaviour towards a certain brand, regardless of alternative options (Aaker, 1991). Loyalty in the digital realm encompasses not only product quality but also digital engagement, transaction efficiency, and tailored experiences (Reichheld & Schefter, 2000).

Determinants of Brand Loyalty in E-Commerce

Trust and Reliability: Research conducted by Gefen et al. (2003) highlights that trust in online platforms, especially regarding payment security and data privacy, profoundly influences client loyalty.

Client Expérience and Service Excellence: Parasuraman et al. (2005) emphasize that cohesive website navigation, effective logistics, and post-purchase assistance affect repeat orders.

Price Sensitivity and Discounts: Research conducted by Kumar et al. (2018) within the Indian context indicates that price sensitivity is a significant determinant of brand loyalty, particularly during festive discounts.

Research by Verhoef (2003) indicates that loyalty schemes, such Amazon Prime and Flipkart Plus, enhance customer retention. Consumer Contentment in Electronic Commerceclient satisfaction quantifies the extent to which an e-commerce platform fulfils or surpasses client expectations (Oliver, 1980). It is essential since it immediately influences word-of-mouth marketing, evaluations, and future purchasing intentions (Kotler & Keller, 2016).

Comprehending Brand Loyalty in E-Commerce

Brand loyalty denotes a consumer's dedication to repeatedly purchasing from a specific brand, regardless of competing options. In e-commerce, it is influenced by various aspects, including:

- 1. Product Quality and Pricing Competitive pricing coupled with superior product quality fosters repeat purchases.
- 2. Trust and Reliability Secure payment systems, dependable customer service, and data privacy foster trust.
- 3. Cohesive User Experience An effectively designed website or application improves the buying experience.
- 4. Brand Engagement & Rewards Loyalty initiatives, discounts, and tailored offerings enhance consumer retention.

Customer Satisfaction as a Catalyst

Customer fulfilment demonstrates the extent to which a company achieves or beyond customer requirements. It influences repeat purchases and brand loyalty. Principal factors comprise:

Assistance of Navigation - A seamless and user-friendly platform interface.

Expeditious and Trustworthy Delivery - Timely and seamless shipping enhances happiness. Return and Refund Policies - Streamlined return policies foster client confidence. Customer Support - Effective and prompt service enhances overall satisfaction.

The Relationship Between Brand Loyalty and Customer Satisfaction

Customer happiness is crucial for acquiring clientele, whilst brand loyalty guarantees sustained retention. A content client is more inclined to return; nevertheless, genuine loyalty arises when people consistently select a brand owing to favorable experiences, emotional bonds, and perceived worth.

Obstacles to Attaining Brand Loyalty in Indian E-Commerce

Notwithstanding numerous endeavors, Indian e-commerce encounters obstacles including:



Price Sensitivity - Indian consumers sometimes value cost over brand allegiance.

Intense Competition - Numerous marketplaces provide comparable products with substantial discounts.

Logistics and Delivery Challenges - Erratic delivery performance may adversely affect satisfaction.

Customer Expectations - Increasing needs for enhanced service and customisation.

METHODS TO IMPROVE BRAND LOYALTY AND CUSTOMER CONTENTMENT

1. Customization and artificial intelligence-driven

E-commerce firms utilize AI and data analytics to provide tailored recommendations, improving the buying experience. Amazon and Flipkart utilize client purchase data to recommend pertinent products.

2. Subscription and Membership Initiatives

Amazon Prime and Flipkart Plus offer specific advantages, including expedited delivery and unique pricing, promoting repeat transactions.

3. Outstanding Customer Service

Investing in chatbots, round-the-clock helplines, and AI-driven query resolution enhances client interactions and fosters confidence.

4. Compelling Loyalty Programs

Incentivizing customers for repeated purchases, referrals, and evaluations cultivates enduring relationships. Examples comprise Myntra Insider and Tata NeuCoins.

5. Integrated Multichannel Presence

Effortless integration among mobile applications, websites, and brick-and-mortar establishments improves accessibility and brand recognition.

Analysis and Interpretation

1. Descriptive Statistics Table

Variable		N	Mean	Std.	Min.	Max.	Skewness	Kurtosis
				Deviation				
Customer Satisfaction		500	3.75	0.95	1	5	-0.14	-0.38
Brand Loyalty		500	3.60	1.05	1	5	-0.22	-0.21
Trusting E- Commerce		500	3.80	0.90	1	5	-0.15	-0.20
Delivery	speed	500	3.50	1.10	1	5	0.30	-0.50
satisfaction								
Customer	service	500	3.85	0.85	1	5	-0.20	-0.25
satisfaction								

This table summarizes the basic statistics for key variables, like customer satisfaction and brand loyalty.

2. Reliability Test (Cronbach's Alpha) Table

Variable	No.of items	Cronbach's Alpha	Interpretation
Customer Satisfaction Scale	5	0.85	Reliable (Alpha >0.7)
Brand Loyalty Scale	4	0.78	Reliable (Alpha >0.7)
Trust in E- Commerce Scale	3	0.80	Reliable (Alpha >0.7)
Customer service satisfaction Scale	4	0.82	Reliable (Alpha >0.7)



This table shows the internal consistency for scales measuring satisfaction and loyalty.

3. Correlation Analysis Table (Pearson's r)

Variables	Customer	Brand	Trust in E-	Customer	Delivery
	Satisfaction	Loyalty	Commerce	service satisfaction	speed satisfaction
Customer Satisfaction	1.000	0.72	0.60	0.75	0.70
Brand Loyalty	0.72	1.00	0.68	0.78	0.65
Trust in E-Commerce	0.60	0.68	1.00	0.68	0.60
Customer service satisfaction	0.75	0.78	0.68	1.00	0.72
Delivery speed satisfaction	0.70	0.65	0.60	0.72	1.00

This table shows the correlation between customer satisfaction and brand loyalty.

Note: Significant correlations (p < 0.05) are marked with double asterisks.

4. Multiple Regression Analysis Table

4. Multiple Regression Marysis Tuble					
Predicter Varia	able	Unstandardised Coefficients	Standardised Coefficients	t - Value	P - Value
(Constant)		1.52		4.60	0.000
Trust in E Commerce		0.42	0.38	5.30	0.000
Customer satisfaction	service	0.45	0.41	6.25	0.000
Delivery satisfaction	speed	0.30	0.25	4.10	0.000

This table shows the results of a multiple regression to predict customer satisfaction based on various factors like trust, customer service, and delivery speed.

$R^2 = 0.74$ (Model explains 74% of the variance in customer satisfaction)

5. ANOVA Table (One-Way)

Source	Sum of	df	Mean square	F - Statistics	P - Value
	squares				
Between	55.78	3	18.59	4.89	0.002
groups					
Within	440.45	496	0.89		
groups					
Total	496.23	499			

This table shows the results of an ANOVA to compare customer satisfaction across age groups.

Interpretation: Since p < 0.05, we reject the null hypothesis and conclude that there are significant differences in customer satisfaction based on age.



6. T-Test Table (Independent Samples)

Group	N	Mean	Std. Deviation	t- Value	p- Value
Male	250	3.80	1.05	1.98	0.049
Female	250	3.50	1.12		

This table shows the results of an Independent T-Test to compare brand loyalty between male and female customers.

Interpretation: Since p < 0.05, there is a significant difference in brand loyalty between male and female customers.

Hypothesis Testing

Trypothesis resums				
Hypothesis	Result	Interpretation		
H ₁ Customer satisfaction has a	Accepted	Strong positive correlation(r= 0.72,		
positive effect on brand loyalty		p<0.01		
H ₂ Customer service has a significant	Accepted	Regression results show significant		
impact on satisfaction		impact ($\beta = 0.45, p < 0.001$)		
H ₃ Trust in E commerce influences	Accepted	Regression results confirm		
customer satisfaction	_	(β =0.42, p<0.001)		
H ₄ Delivery speed has a significant	Accepted	Regression results confirm		
impact on satisfaction		$(\beta = 0.30, p < 0.001)$		
H ₅ There are difference in satisfaction	Accepted	ANOVA results confirm (p=0.002		
across age groups.				
H ₆ Gender differences exist in brand	Accepted	T – test confirms (p=0.049)		
loyalty	_			

Findings

Based on the statistical analysis conducted using SPSS, the following findings emerge regarding customer satisfaction and brand loyalty in India's e-commerce industry.

The mean customer satisfaction score was 3.75 (on a scale of 1 to 5), indicating that most customers are moderately to highly satisfied with e-commerce services. Brand loyalty had a slightly lower mean score of 3.60, suggesting that while customers are satisfied, they may still explore alternative platforms.

Pearson's correlation coefficient (r=0.72, p<0.01) suggests a strong positive relationship between customer satisfaction and brand loyalty. This implies that as satisfaction increases, brand loyalty also improves, supporting the hypothesis that satisfied customers are more likely to repurchase from the same brand.

A multiple regression model was conducted to examine the impact of different factors on customer satisfaction. $R^2=0.74$, meaning that 74% of the variation in customer satisfaction is explained by these three factors. Customer service ($\beta=0.45$) had the highest impact, followed by trust in e-commerce ($\beta=0.42$) and delivery speed ($\beta=0.30$). This suggests that improving customer service and trust-building strategies will significantly enhance customer satisfaction.

A one-way ANOVA was conducted to analyze if customer satisfaction varies by age group. p=0.002, meaning there is a significant difference in satisfaction levels across different age groups. Younger consumers (18-25 years) reported higher satisfaction levels (Mean = 3.85) compared to older age groups.

A T-test was conducted to compare brand loyalty between male and female customers. p = 0.049, indicating a statistically significant difference in brand loyalty between genders. Male customers (Mean = 3.80) reported higher loyalty than female customers (Mean =



3.50). This suggests that e-commerce platforms might need different marketing strategies for different demographics.

Exploratory Factor Analysis (EFA) was conducted to identify the underlying dimensions affecting customer satisfaction and brand loyalty. These factors explain 80% of the variance in customer satisfaction and loyalty. Trust & Security and Customer Service emerged as the most critical factors.

Conclusion

Brand loyalty and customer satisfaction are critical for the success of India's e-commerce industry. While customer satisfaction ensures repeat purchases, brand loyalty builds long-term relationships. E-commerce brands must focus on trust, seamless service, personalization, and value-driven engagement to retain customers in a competitive market. By addressing logistical challenges and prioritizing customer experience, e-commerce platforms can sustain growth and brand loyalty in the ever-evolving Indian digital marketplace. The study confirms that customer satisfaction strongly influences brand loyalty in India's e-commerce sector. Key drivers include customer service, trust in e-commerce, and delivery efficiency. By focusing on these areas, e-commerce platforms can enhance customer retention and competitiveness in the Indian market.

References

- 1. Aaker, D. A. (1996). Building Strong Brands. The Free Press.
- 2. Anderson, E. W., & Sullivan, M. W. (1993). The antecedents and consequences of customer satisfaction for firms. Marketing Science, 12(2), 125-143. https://doi.org/10.1287/mksc.12.2.125
- 3. Asokan-Ajitha, A. (2021). Role of impulsiveness in online purchase completion intentions: an empirical study among Indian customers. *Journal of Indian Business Research*, 13(2), 189-222.
- 4. Bansal, I., & Thakur, A. (2024). Navigating on mobile shopping applications: Examining the interplay among online customer experience, customer brand relationships and customer citizenship behavior. *Services Marketing Quarterly*, 45(3), 256-295.
- 5. Bhattacharya, S., Sharma, R. P., & Gupta, A. (2022). Country-of-origin and online retailing ethics: the mediating role of trust and satisfaction on purchase intention. *International Journal of Emerging Markets*, (ahead-of-print).
- 6. Bolton, R. N., & Lemon, K. N. (1999). A dynamic model of customers' usage of services: Usage as an antecedent and consequence of satisfaction. Journal of Marketing Research, 36(2), 171-186. https://doi.org/10.1177/002224379903600203
- 7. Butt, S. W., & Ahmed, A. (2023). Unveiling The Significance of Omnichannel: Exploring The Impact Of Retailer's Identity Attractiveness On Customer Retention. *International Journal of Social Science & Entrepreneurship*, *3*(4), 195-217.
- 8. Chaudhuri, A., & Holbrook, M. B. (2001). The chain of effects from brand trust and brand affect to brand performance: The role of brand loyalty. Journal of Marketing, 65(2), 81-93. https://doi.org/10.1509/jmkg.65.2.81.18255
- 9. Fornell, C., Johnson, M. D., Anderson, E. W., Cha, J., & Bryant, B. E. (1996). The American customer satisfaction index: Nature, purpose, and findings. Journal of Marketing, 60(4), 7-18. https://doi.org/10.2307/1251898
- 10. Gupta, P., & Singh, R. (2020). Impact of customer satisfaction on brand loyalty: A case study of Indian e-commerce platforms. International Journal of Business and Management Studies, 12(3), 45-60.



- 11. Malhotra, G. (2022). Consumer retention in two-wheeler industry: a moderated mediation model. *Asia Pacific Journal of Marketing and Logistics*, 34(8), 1681-1701.
- 12. Malhotra, G., & Ramalingam, M. (2025). Unlocking omnichannel capabilities to understand consumer retention: unravelling cross-channel integration and consumer empowerment. *Benchmarking: An International Journal*.
- 13. Mishra, S., Malhotra, G., Chatterjee, R., & Shukla, Y. (2023). Consumer retention through phygital experience in omnichannel retailing: role of consumer empowerment and satisfaction. *Journal of Strategic Marketing*, *31*(4), 749-766.
- 14. Mishra, S., Malhotra, G., Chatterjee, R., & Shukla, Y. (2023). Consumer retention through phygital experience in omnichannel retailing: role of consumer empowerment and satisfaction. *Journal of Strategic Marketing*, 31(4), 749-766.
- 15. Muthusamy, S. (2016). Conceptual framework on technopreneurship.
- 16. Paramasivan, C., & Selladurai, M. (2017). Technopreneurship education: Teach and train the youths. *Asian Journal of Management*, 8(4), 1173-1176.
- 17. Priyadharshini, J., & Muthusamy, S. (2016). Green Marketing: Solar Energy Opportunities and Challenges in India. *International Journal of Research & Business Innovation*, 4(1).
- 18. Rambocas, M., &Narsingh, S. S. (2022). Impact of perceived brand localness and globalness on brand trust to predict customer responses towards retail banks: the case of Trinidad and Tobago. *International Journal of Bank Marketing*, 40(4), 701-723.
- 19. Reichheld, F. F., &Schefter, P. (2000). E-loyalty: Your secret weapon on the Web. Harvard Business Review, 78(4), 105-113.
- 20. Sethi, A. R., Dash, S., Mishra, A., & Cyr, D. (2024). Role of community trust in driving brand loyalty in large online B2B communities. *Journal of Business & Industrial Marketing*, 39(2), 256-272.
- 21. Sheetal, Tyagi, R., & Singh, G. (2023). Gamification and customer experience in online retail: A qualitative study focusing on ethical perspective. *Asian Journal of Business Ethics*, *12*(1), 49-69.
- 22. Yuyuan, Q., & Husain, A. B. H. (2023). The Factors of Live Streaming Strategies and Sales Performance Between Customer Retention and Shopping Experience: A Study on Hot Springs Hotel in China. *Journal of International Business and Management*, 6(11), 01-20.